



District Health Assessment for Multiple District 305 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership						Member Strength		Cancellation		Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1	124	0	124	0%	4	0	4	3126	0	3126	442	79	363	13.14%	3,235	25	37%	0	0	0%	30%	6%	59%	15	0	
305 N2	102	1	103	100%	11	0	11	2549	11	2560	530	109	421	19.68%	2,202	25	29%	0	0	0%	21%	8%	45%	22	7	
305 S	86	0	86	0%	2	0	2	1411	0	1411	113	58	55	4.06%	1,494	16	69%	0	0	0%	44%	3%	63%	20	5	
	312	1	313	100%	17	0	17	7086	11	7097	1085	246	839	13.41%	6,931	23	43%	0	0	0%	31%	6%	55%	57	12	



District Health Assessment for Multiple District 306 through November 2020

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1	78	0	78	0%	5	0	5	1805	0	1805	213	71	142	8.54%	1,719	23	31%	0	0	0%	10%	3%	73%	25	12	
306 A2	100	0	100	0%	1	0	1	2373	0	2373	156	78	78	3.40%	2,569	24	37%	0	0	0%	16%	1%	56%	26	12	
306 B1	89	0	89	0%	0	0	0	2485	0	2485	123	75	48	1.97%	2,545	28	25%	0	0	0%	15%	11%	63%	24	12	
306 B2	107	0	107	0%	1	1	0	2890	0	2890	168	63	105	3.77%	2,841	27	34%	4	0	100%	5%	5%	51%	24	12	
306 C1	98	0	98	0%	1	0	1	2734	0	2734	155	177	-22	-0.80%	2,536	28	22%	0	0	0%	2%	1%	47%	23	10	
306 C2	89	0	89	0%	0	0	0	2189	0	2189	62	126	-64	-2.84%	2,336	25	43%	0	0	0%	1%	3%	65%	26	9	
	561	0	561	0%	8	1	7	14476	0	14476	877	590	287	2.02%	14,546	26	32%	4	0	100%	8%	4%	58%	148	67	



District Health Assessment for Multiple District 315 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1	120	3	123	100%	20	0	20	2898	42	2940	707	153	554	23.22%	2,635	24	41%	0	0	0%	34%	7%	80%	30	15	
315A2	120	0	120	0%	6	0	6	2675	0	2675	216	63	153	6.07%	2,691	22	49%	0	0	0%	14%	13%	81%	19	10	
315A3	82	0	82	0%	3	0	3	2997	0	2997	90	75	15	0.50%	3,316	37	15%	0	0	0%	50%	30%	96%	0	3	
315B1	138	0	138	0%	17	0	17	3138	0	3138	438	54	384	13.94%	2,636	23	28%	0	0	0%	78%	32%	86%	42	21	
315B2	97	0	97	0%	2	0	2	2214	0	2214	197	62	135	6.49%	2,330	23	27%	0	0	0%	12%	2%	84%	20	10	
315B3	90	0	90	0%	16	0	16	1731	0	1731	490	55	435	33.56%	1,368	19	44%	0	0	0%	28%	0%	76%	9	5	
315B4	84	0	84	0%	4	0	4	2684	0	2684	230	73	157	6.21%	2,738	32	18%	0	0	0%	18%	0%	65%	26	13	
	731	3	734	100%	68	0	68	18337	42	18379	2368	535	1833	11.08%	17,714	25	33%	0	0	0%	35%	13%	81%	146	77	



District Health Assessment for Multiple District 316 through November 2020

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A	56	0	56	0%	3	0	3	2085	0	2085	144	28	116	5.89%	2,090	37	14%	0	0	0%	16%	0%	27%	12	5	
316 B	60	0	60	0%	2	0	2	1663	0	1663	133	54	79	4.99%	1,795	28	47%	0	0	0%	2%	5%	52%	14	5	
316 D	151	0	151	0%	9	0	9	3636	0	3636	297	70	227	6.66%	3,796	24	51%	0	0	0%	1%	0%	65%	26	7	2nd VDG
316 G	65	0	65	0%	1	1	0	2429	0	2429	108	70	38	1.59%	2,621	37	25%	3	0	100%	0%	0%	37%	15	5	2nd VDG
316 H	46	0	46	0%	0	0	0	1782	0	1782	57	34	23	1.31%	1,723	39	28%	0	0	0%	52%	2%	74%	11	5	2nd VDG
316 J	46	0	46	0%	1	0	1	1543	0	1543	89	28	61	4.12%	1,613	34	41%	0	0	0%	17%	0%	52%	11	4	
	424	0	424	0%	16	1	15	13138	0	13138	828	284	544	4.32%	13,638	31	38%	3	0	100%	10%	1%	53%	89	31	



District Health Assessment for Multiple District 317 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A	184	0	184	0%	13	0	13	5636	0	5636	867	231	636	12.72%	5,259	31	17%	0	0	0%	17%	6%	47%	44	15	
317 B	104	0	104	0%	1	0	1	3499	0	3499	135	80	55	1.60%	3,533	34	22%	0	0	0%	37%	4%	51%	28	11	
317 C	103	0	103	0%	7	0	7	3033	0	3033	463	77	386	14.58%	2,746	29	25%	0	0	0%	0%	0%	17%	22	10	
317 D	101	0	101	0%	3	0	3	3838	0	3838	215	107	108	2.90%	3,900	38	18%	0	0	0%	19%	0%	12%	21	10	
317 E	57	0	57	0%	5	0	5	1965	0	1965	251	49	202	11.46%	1,888	34	18%	0	0	0%	16%	4%	61%	13	6	
317 F	63	0	63	0%	1	1	0	1835	0	1835	156	68	88	5.04%	1,869	29	21%	7	0	100%	3%	0%	21%	16	6	
	612	0	612	0%	30	1	29	19806	0	19806	2087	612	1475	8.05%	19,195	32	20%	7	0	100%	16%	3%	35%	144	58	



District Health Assessment for Multiple District 318 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A	130	0	130	0%	3	2	1	3921	0	3921	238	181	57	1.48%	3,962	30	22%	2	0	100%	22%	0%	57%	32	14	
318 B	126	0	126	0%	4	0	4	3699	0	3699	167	59	108	3.01%	3,834	29	29%	0	0	0%	28%	9%	69%	28	14	
318 C	123	0	123	0%	4	0	4	4205	0	4205	214	101	113	2.76%	4,227	34	14%	0	0	0%	13%	1%	52%	28	14	
318 D	164	0	164	0%	8	0	8	5636	0	5636	486	236	250	4.64%	5,734	34	16%	0	0	0%	21%	4%	43%	41	21	
318 E	147	0	147	0%	6	0	6	5882	0	5882	522	222	300	5.37%	5,712	40	12%	0	0	0%	14%	0%	41%	34	16	
	690	0	690	0%	25	2	23	23343	0	23343	1627	799	828	3.68%	23,469	34	19%	2	0	100%	20%	3%	52%	163	79	



District Health Assessment for Multiple District 320 through November 2020

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A	67	0	67	0%	1	2	-1	2464	0	2464	153	56	97	4.10%	2,777	37	37%	4	0	100%	0%	0%	28%	12	5	2nd VDG
320 B	64	0	64	0%	4	1	3	1983	0	1983	239	48	191	10.66%	2,214	31	44%	29	0	100%	14%	6%	42%	15	5	
320 C	58	0	58	0%	3	0	3	2214	0	2214	236	54	182	8.96%	2,174	38	16%	0	0	0%	0%	0%	38%	13	4	
320 D	114	0	114	0%	9	0	9	3621	0	3621	473	133	340	10.36%	3,320	32	21%	0	0	0%	53%	4%	46%	26	9	
320 E	70	0	70	0%	5	0	5	3044	0	3044	288	67	221	7.83%	3,051	43	24%	0	0	0%	24%	0%	57%	20	7	
320 F	77	0	77	0%	6	1	5	2635	0	2635	340	60	280	11.89%	2,445	34	27%	3	15	100%	0%	0%	42%	23	7	
320 G	69	0	69	0%	4	0	4	2450	0	2450	400	44	356	17.00%	2,446	36	14%	0	0	0%	0%	0%	26%	18	6	
	519	0	519	0%	32	4	28	18411	0	18411	2129	462	1667	9.96%	18,427	35	26%	10	15	100%	17%	2%	40%	127	43	



District Health Assessment for Multiple District 321 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1	55	0	55	0%	3	0	3	1650	0	1650	83	89	-6	-0.36%	1,761	30	35%	0	0	0%	69%	5%	78%	11	5	
321A2	147	1	148	100%	12	2	10	3446	6	3452	838	86	752	27.85%	3,986	23	41%	4	0	100%	57%	0%	71%	49	16	
321A3	95	0	95	0%	2	0	2	1906	0	1906	102	61	41	2.20%	2,100	20	60%	0	0	0%	59%	0%	83%	25	10	
321B1	104	1	105	100%	6	0	6	3307	15	3322	237	70	167	5.29%	3,073	32	27%	0	0	0%	5%	1%	37%	20	11	
321B2	59	1	60	0%	4	0	4	1735	20	1755	113	40	73	4.34%	1,804	29	30%	0	0	0%	68%	3%	78%	0	0	
321C1	165	0	165	0%	5	0	5	4471	0	4471	225	96	129	2.97%	4,582	27	45%	0	0	0%	62%	4%	66%	46	22	
321C2	80	0	80	0%	1	0	1	2971	0	2971	108	65	43	1.47%	3,257	37	15%	0	0	0%	4%	9%	79%	20	10	
321 D	140	0	140	0%	14	0	14	4190	0	4190	554	187	367	9.60%	4,006	30	34%	0	0	0%	51%	4%	54%	45	18	
321 E	97	0	97	0%	4	0	4	3068	0	3068	133	107	26	0.85%	3,096	32	22%	0	0	0%	48%	4%	70%	30	16	
321 F	143	0	143	0%	9	0	9	3916	0	3916	414	126	288	7.94%	3,986	27	38%	0	0	0%	36%	0%	64%	38	13	
	1085	3	1088	67%	60	2	58	30660	41	30701	2807	927	1880	6.52%	31,651	28	36%	4	0	100%	46%	3%	66%	284	121	



District Health Assessment for Multiple District 322 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A	78	0	78	0%	5	0	5	3323	0	3323	513	101	412	14.15%	3,359	43	12%	0	0	0%	38%	0%	45%	20	7	
322 B1	80	0	80	0%	5	1	4	3365	0	3365	299	66	233	7.44%	3,732	42	11%	2	0	100%	16%	0%	49%	11	0	
322 B2	80	0	80	0%	2	1	1	2713	0	2713	96	24	72	2.73%	2,930	34	41%	6	0	100%	25%	1%	73%	18	9	
322C1	124	0	124	0%	9	0	9	3382	0	3382	479	125	354	11.69%	3,433	27	29%	0	0	0%	40%	6%	56%	25	11	
322C2	58	0	58	0%	9	0	9	2372	0	2372	429	56	373	18.66%	2,331	41	7%	0	0	0%	34%	7%	66%	12	6	
322C3	110	0	110	0%	4	0	4	3539	0	3539	167	124	43	1.23%	3,481	32	30%	0	0	0%	41%	15%	66%	23	10	
322C4	43	0	43	0%	2	0	2	1280	0	1280	149	48	101	8.57%	1,198	30	28%	0	0	0%	58%	0%	63%	12	5	
322C5	48	0	48	0%	0	0	0	1519	0	1519	191	45	146	10.63%	1,529	32	31%	0	0	0%	15%	2%	77%	11	5	
322 D	80	0	80	0%	3	1	2	3089	0	3089	210	144	66	2.18%	3,001	39	11%	1	16	100%	25%	4%	50%	17	8	
322 E	132	0	132	0%	4	1	3	4475	0	4475	290	72	218	5.12%	4,633	34	27%	1	0	100%	60%	6%	77%	31	15	
322 F	122	0	122	0%	11	3	8	4026	0	4026	528	103	425	11.80%	3,885	33	9%	2	0	100%	33%	2%	42%	26	10	
322 G	82	0	82	0%	13	1	12	3532	0	3532	495	224	271	8.31%	3,122	43	15%	16	43	100%	35%	4%	55%	18	9	
	1037	0	1037	0%	67	8	59	36615	0	36615	3846	1132	2714	8.01%	36,634	35	21%	4	59	100%	36%	4%	59%	224	95	



District Health Assessment for Multiple District 3231 through November 2020

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1	65	0	65	0%	9	1	8	1625	0	1625	102	46	56	3.57%	1,720	25	52%	36	4	100%	3%	3%	54%	7	3	
3231A2	97	0	97	0%	4	3	1	3518	0	3518	336	93	243	7.42%	3,607	36	26%	27	0	100%	2%	0%	51%	21	8	
3231A3	131	0	131	0%	3	1	2	6986	0	6986	298	173	125	1.82%	8,128	53	33%	9	5	100%	19%	4%	62%	19	6	
	293	0	293	0%	16	5	11	12129	0	12129	736	312	424	3.62%	13,455	41	35%	25	9	100%	10%	2%	56%	47	17	



District Health Assessment for Multiple District 3232 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	74	0	74	0%	2	2	0	2978	0	2978	156	62	94	3.26%	4,123	40	32%	1	2	100%	16%	12%	49%	10	5	
3232B2	52	0	52	0%	0	0	0	3986	0	3986	67	48	19	0.48%	4,768	77	33%	0	0	0%	19%	0%	62%	10	5	
3232F1	79	0	79	0%	6	1	5	3176	0	3176	400	29	371	13.23%	3,048	40	35%	2	0	100%	10%	0%	34%	15	7	
3232F2	78	0	78	0%	2	0	2	2931	0	2931	109	67	42	1.45%	3,246	38	24%	0	0	0%	37%	0%	54%	15	4	
3232 J	58	0	58	0%	0	0	0	2435	0	2435	51	41	10	0.41%	2,426	42	26%	0	0	0%	48%	0%	47%	12	7	
	341	0	341	0%	10	3	7	15506	0	15506	783	247	536	3.58%	17,611	45	30%	1	2	100%	26%	3%	48%	62	28	



District Health Assessment for Multiple District 3233 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C	109	0	109	0%	9	0	9	2857	0	2857	333	96	237	9.05%	2,796	26	39%	0	0	0%	48%	2%	57%	27	11	
3233E1	188	0	188	0%	9	0	9	5586	0	5586	431	163	268	5.04%	5,861	30	36%	0	0	0%	61%	22%	72%	49	14	GST
3233E2	210	0	210	0%	4	0	4	5872	0	5872	207	99	108	1.87%	5,934	28	49%	0	0	0%	48%	0%	53%	53	17	2nd VDG
3233G1	218	0	218	0%	2	0	2	3880	0	3880	246	113	133	3.55%	4,137	18	70%	0	0	0%	22%	0%	50%	35	11	
3233G2	112	0	112	0%	3	1	2	2734	0	2734	159	128	31	1.15%	2,643	24	39%	2	10	100%	13%	2%	63%	29	8	
	837	0	837	0%	27	1	26	20929	0	20929	1376	599	777	3.86%	21,371	25	49%	2	10	100%	39%	5%	58%	193	61	



District Health Assessment for Multiple District 3234 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1	62	0	62	0%	2	0	2	2269	0	2269	181	55	126	5.88%	2,089	37	21%	0	0	0%	15%	0%	40%	34	10	
3234D2	138	0	138	0%	6	3	3	7162	0	7162	412	131	281	4.08%	7,416	52	16%	3	0	100%	34%	11%	67%	28	8	
3234H1	101	0	101	0%	12	0	12	3356	0	3356	555	97	458	15.80%	3,047	33	18%	0	0	0%	25%	1%	47%	28	10	
3234H2	81	0	81	0%	1	0	1	3168	0	3168	195	39	156	5.18%	3,304	39	25%	0	0	0%	46%	0%	60%	26	9	
	382	0	382	0%	21	3	18	15955	0	15955	1343	322	1021	6.84%	15,856	42	19%	3	0	100%	31%	4%	56%	116	37	



District Health Assessment for Multiple District 324 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324A1	184	0	184	0%	5	0	5	5768	0	5768	658	217	441	8.28%	5,658	31	20%	0	0	0%	7%	1%	57%	32	11	2nd VDG
324A2	215	0	215	0%	9	2	7	9494	0	9494	1656	297	1359	16.71%	8,870	44	7%	2	10	100%	0%	0%	51%	55	15	
324A3	101	1	102	100%	4	1	3	3538	14	3552	367	128	239	7.21%	3,580	35	17%	1	19	100%	8%	0%	72%	35	11	
324A4	137	1	138	100%	3	1	2	5223	21	5244	724	143	581	12.46%	5,060	38	8%	7	0	100%	0%	1%	38%	30	10	
324A5	59	0	59	0%	0	0	0	2153	0	2153	318	40	278	14.83%	2,033	36	17%	0	0	0%	2%	3%	66%	10	5	
324A6	156	0	156	0%	9	0	9	5483	0	5483	879	153	726	15.26%	4,982	35	21%	0	0	0%	0%	0%	76%	33	15	
324A8	58	0	58	0%	3	8	-5	1778	0	1778	319	89	230	14.86%	2,337	31	40%	3	59	100%	0%	0%	74%	11	4	
324B1	110	0	110	0%	9	0	9	7772	0	7772	1388	105	1283	19.77%	7,103	71	7%	0	0	0%	0%	0%	54%	27	8	
324B2	175	1	176	100%	4	0	4	8348	30	8378	668	195	473	5.98%	12,896	48	11%	0	0	0%	10%	5%	28%	37	11	
324B3	171	0	171	0%	4	2	2	6492	0	6492	687	272	415	6.83%	6,656	38	18%	5	97	100%	16%	0%	69%	32	8	
324B4	155	0	155	0%	8	1	7	5864	0	5864	501	368	133	2.32%	5,233	38	14%	16	0	100%	6%	0%	59%	36	9	
324B5	116	0	116	0%	12	0	12	4326	0	4326	1958	1409	549	14.54%	3,508	37	41%	0	0	0%	7%	1%	62%	15	3	
	1637	3	1640	100%	70	15	55	66239	65	66304	10123	3416	6707	11.25%	67,916	41	16%	4	185	100%	5%	1%	57%	353	110	



District Health Assessment for Multiple District 325 through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1	304	0	304	0%	30	0	30	7116	0	7116	1205	226	979	15.95%	7,139	23	31%	0	0	0%	52%	2%	43%	61	30	
325A2	214	0	214	0%	18	1	17	5481	0	5481	1014	173	841	18.13%	5,291	26	32%	4	0	100%	47%	6%	61%	50	25	
325B1	548	0	548	0%	70	1	69	14704	0	14704	3232	294	2938	24.97%	12,078	27	17%	7	0	100%	42%	1%	39%	137	67	
325B2	448	0	448	0%	60	0	60	11304	0	11304	2993	258	2735	31.92%	8,998	25	21%	0	0	0%	49%	5%	44%	109	54	
	1514	0	1514	0%	178	2	176	38605	0	38605	8444	951	7493	24.08%	33,506	25	23%	5	0	100%	47%	3%	44%	357	176	



District Health Assessment for District 351 through November 2020

Status/ District Name Number of Months in Status *	Clubs							Membership						Member Strength		Cancellation		Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351	114	0	114	0%	2	2	0	2223	0	2223	188	184	4	0.18%	2,324	20	54%	27	2	100%	20%	0%	51%	29	14	
	114	0	114	0%	2	2	0	2223	0	2223	188	184	4	0.18%	2,324	20	54%	27	2	100%	20%	0%	51%	29	14	



District Health Assessment for Ident 5791 - BAHRAIN - UND through November 2020

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN	4	0	4	0%	0	0	0	100	0	100	4	1	3	3.09%	75	25	25%	0	0	0%	50%	0%	50%	0	0	
	4	0	4	0%	0	0	0	100	0	100	4	1	3	3.09%	75	25	25%	0	0	0%	50%	0%	50%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through November 2020

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES	7	0	7	0%	1	0	1	208	0	208	47	0	47	29.19%	165	30	0%	0	0	0%	14%	0%	86%	0	0	
	7	0	7	0%	1	0	1	208	0	208	47	0	47	29.19%	165	30	0%	0	0	0%	14%	0%	86%	0	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.